



Westfield Primary School and Nursery

2020 - 21 School Improvement Plan

Updated:

Outcomes - Headlines

Statutory Assessments 2019

EYFS GLD: 72.5 % 70% (Slightly below national due to SALT pupils) 85%

Predicted 2020

Y1 Phonics: 87%

Y2 Phonics: 80% (92% overall)

	2019		Predicted 2020		
Year 2			ARE	GD	
All			72%	11%	
Writing	68%	10%	79%	11%	
Reading	71%	18%	87%	18%	
Maths	73%	12%	80%	15%	

	2019		Predicted 2020		
Year 6			ARE	GD	
All	83%	4%	74%	12%	
Writing	92%	21%	78%	25%	
Reading	90%	31%	85%	37%	
Maths	88%	42%	88%	24%	

Areas for development – from OFSTED month 2015

It is not yet an outstanding school because:

- Achievement in writing is lagging behind reading and mathematics.
- Pupils do not always show sufficient care and pride in the way they present their work.
- Teachers do not always ensure that pupils provide work of sufficiently high quality.

Ensure that more pupils make rapid progress in writing by:

- prioritising aspects of writing within the school's plans for improvement so that all teachers and governors know what is expected
- helping pupils to develop a neat, fluent handwriting style so that they have the skills they need to write more rapidly and at length
- helping pupils to develop their writing skills in interesting ways across all the subjects they learn
- making sure that teachers always have the same high expectations about the quality of writing, whether pupils are writing in English lessons or in other subjects
- making sure that the comments teachers write when they mark pupils' work are more helpful in explaining to pupils how they can improve.





Summary of Actions

Quality of Education

- Recovery Curriculum
- Ensure leaders and subject leaders clarify the intent for each curriculum area, so that learning is carefully sequenced and pupils gain, remember and apply deep and useful body of knowledge.
- Pupils with SEND and those who are disadvantaged by low starting points in reading acquire strong knowledge across the curriculum
- identify for each underperforming PP pupil's barrier to learning
- Further improve the teaching of Early reading and implement the school's planned intent for reading, so that all pupils make enough progress to meet or exceed the standards expected for their age.
- The planned curriculum meets the needs pupils in the context by supporting the extension of their cultural capital and the promotion of fundamental British values.
- Undertake Peer observations to disseminate good practice
- Targeted CPD to increase subject knowledge

Behaviour

- Staff and leaders to ensure that attitudes to lessons universally positive.
- Take decisive action to promote good attendance and to prevent bullying and discrimination.
- EWO to target families and individuals with poor attendance
- Further develop pupil voice and engagement in aspects of behaviour and safety
- To further develop high pupil aspirations, ownership of learning and success

Personal Development

• Develop a systematically planned programme of curricular activity to develop pupils' character, their spiritual moral social and cultural development and understanding of British values

Leadership and Management

- To promote all teachers as 'leaders of learning' ensuring effective quality assurance and quality first outcomes for pupils
- Improve parental engagement/involvement in children's learning. Overcome barriers to learning that are experienced at home
- TA appraisals have initial performance management objectives linked to pupil performance.
- Peer observations to further develop the skills and approaches of all staff and enable them to work on real priorities in their own classroom and school.
- Develop subject leaders who are knowledgeable and familiar with their subject across the school

EYFS

- To ensure effective quality assurance and quality first outcomes for pupils
- To ensure consistent high expectations are regularly maintained in the quality of provision across the Foundation Stage
- To develop vocabulary and language skills with particular focus on speaking, reading and comprehension
- To create Nursery SEN systems and procedures supporting children with additional needs.
- To improve the nursery environment to enable child initiated learning.
- Develop strategies to support EYPP children and their families.





Quality of Education

Behaviour

Personal Development

Leadership and Management

Governance

Recovery Curriculum - Post Covid

Childrens' learning and our progress in the development of a well sequenced curriculum was disrupted by the Covid pandemic. Teaching will be targeted at filling specific gaps

Success Criteria going forward:

• Following the disruption of Covid 19, schools use their assessments to ensure that pupils catch up with vital learning from the previous stage and their understanding is secure before moving on.

Ol	bjective	Actions, including CPD	Time Scale	Responsible	Milestones	Outcomes	Monitor ing	Resources /cost	Status
cat fol sig dis	nsure children atch-up Illowing gnificant sruption from ovid-19	Use catch-up curriculum plan to ensure all aspects of the curriculum for the core subjects are covered. Focus on number and calculation in mathematics, phonics and reading, handwriting and spelling in writing Reduce the teaching of non-core subjects for one term so that pupils can secure the basics of reading, writing and maths. YARC assessment to test and diagnose reading capability for the lowest 20% of readers and adjust plans accordingly. Use entry and exit quizzes to establish gaps in History, Geography, Science and RE. Covid19 catch up teacher to deliver catch up sessions for children disadvantaged by the Covid-19 pandemic and who may have 'fallen behind.' Also provide support in the event of a Year group or whole school Lockdown, providing and marking online work and tutoring through the use of video conferencing	2 Months	HT and FGB	Catch-up curriculum in place for September. September to November Data drops: Dec Mar June	At least 80% of pupils achieve ARE in NFER arithmetic tests by Spring data drop. 80% ARE in maths by June. 80% achieve ARE in reading and writing by June. Bottom 20% readers have carefully targeted teaching and catch up towards their chronological age in reading: they make at least 15 months progress in reading progress and comprehension over the year At least 85% of pupils are secure in exit quizzes in science and topic from previous years learning by October half term. At least 80% advancing stage in milestones for topic and science in Year 2, 4 and 6 and at least 80% at basic understanding in Year 1, 3 and 5. Pupils have caught up to ARE by Christmas in reading, writing and maths	SLT Eng and Maths Leads	M6 - £49,724	





Quality of education

Curriculum intent: aims of the curriculum, the end points it builds towards, how it is sequenced, how the curriculum reflects the local context, the adaptations for SEND and disadvantaged pupils. **Curriculum Implementation:** teachers' subject knowledge, the quality of teaching, the design of lessons and sequences of lessons, use of assessment, match of tasks. quality of teaching of reading, phonics teaching. **Curriculum impact:** Outcomes, especially progress for SEND and disadvantaged pupils, quality of work across the curriculum, pupils' fluency and comprehension in reading and mathematical knowledge, the school's assessment of its curriculum milestones

Summary from SEF – Ensure leaders and subject leaders clarify the intent for each curriculum area, so that learning is carefully sequenced and pupils gain, remember and apply deep and useful body of knowledge.

- Ensure each subject is carefully planned and sequenced so that pupils gain new knowledge through key concepts which tie together the subject topics into meaningful schema. (Focus on history, geography, science, reading and mathematics in the first instance)
- Rationale and aims of the curriculum design are shared across the school and fully understood by all staff, key knowledge and concepts are agreed and planned carefully.
- Pupils deepen their understanding by applying their knowledge to more complex tasks once they have committed key knowledge to long term memory
- Key concepts are assessed using "milestone" assessment criteria which provide the "progression model" for the curriculum and agreed end points for learning
- Pupils' workbooks and pupil conferences show that they know and remember the key knowledge in the agreed curriculum. Almost all pupils demonstrate application of the key knowledge by the end of Y2, 4 and Y6 in each subject area
- Pupils demonstrate deeper understanding in more complex tasks as a result of knowing and remembering more of the curriculum.

	Objective	Actions, including CPD	Time scale	Responsible	Milestones	Outcomes	Monitoring	Resources cost	Status
1	Foundation subject leaders	Formative assessment	T1-6	HT and SLT	Long term plans adapted	Teachers are confident in	Long and medium		
	are clear about intent in long	including low stakes			T1, medium term plans	their knowledge of what	term plans -		
	term plans, agree end points	assessment in T1-2			•	is expected of pupils in	Middle Leaders		
	and schema for each subject.					foundation subjects			
	In medium term plans, pupils'	Plan guided reading texts T1			Revision curriculum				
	reading is prioritised as well	to support the curriculum			through key concepts T1-6	Teachers' planning			
	as promotion of British					reflects the agreed key			
	values.	Decide crucial content, what			POP tasks in T3-6 indicate	content, and threshold			
		to teach in detail and at a			progression and strong	concepts are used well to			
	Plans indicate how lost	basic level			understanding of key	help pupils catch up on			
	learning will be caught up,				knowledge (at least 80% at	missed learning			
	the most important concepts				milestones)				
	and knowledge to be caught	Subject leaders review long				Plans have been adapted			
1	up	term plans				in the light of lost			
						learning to help pupils			
						catch up quickly,			





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		Support teachers with medium and short term planning Provide ongoing CPD to staff to strengthen their knowledge of expectations across each phase of learning, and their use of formative assessment Revise knowledge organisers for non-core subjects to reflect the crucial learning				teaching targets specifics gaps Records of subject leader interview show that can articulate the key concepts and how pupils use them to recall knowledge At least 80% of pupils achieve the standard expected for their age in milestones in history,		
2	Secure teachers' use of assessment to plan appropriately challenging work in foundation subjects an help pupils catch up quickly	Plan low stakes quizzes and use knowledge organisers to support low stakes formative assessment Plan opportunities for pupils to recall key concepts in frequent short bursts Use developmental milestones as criteria for planning catch up lessons A range of strategies in class, entry and exit, quadrant quizzes etc. Improve teachers' knowledge of milestones with moderation of POP tasks inT3-6 (history, geography, science RE	Spr term	HT and SLT		geography,RE Science Pupils achieve well in foundation subjects, they recall component knowledge well in pupil interviews Subject leader records show that teachers know the progression model (milestones) for their subject area Lesson visit records Low stakes quizzes are used well in lessons Moderation and teacher interview records show that teachers understand developmental milestones in history, geography, /RE, science	Subject standards and achievement analysis reports, evaluations and actions Subject portfolios Monitoring and evaluation records Impact of leadership e.g. provision mapping, team teaching, planning support, observation records, pupil voice	
3	Leaders support teachers to use outcomes of POP tasks to inform further teaching and make sure pupils have secured key knowledge.	Introduce termly assessment tracking, analysis and provision models across all areas of the curriculum Targeted CPD to develop phase and middle manager's data analysis and action planning skills Ongoing monitoring and evaluation of curriculum coverage and challenge	Spr Term	HT and SLT Subject Leaders	Dec 2020 – check all assessment tasks have been undertaken April 2021 – moderation of data July 2021 – evaluation of assessment data and how it informs future planning/teaching of subject	Discussion and moderation of pupils' work at key points leads to improvements to improvements to planning and teaching	HT/DH	





Ensure children are	Ensure planning includes	2 months	By January 2021 all	Leaders can identify how	
supported in developing	threshold concepts with		planning, assessment and	low stakes quizzes and	
long-term memory, cultural	'loops' of learning to ensure		POP tasks, etc. completed,	spaced repetition is used	
capital and fluency in their	reception and recall is a		have feedback loops	in planning.	
learning.	major feature of learning.		identified.	Lesson visits show how	
	Threshold concepts are used		By June 2021, evidence in	pupils build on prior	
	to frame new information,		subject leaders' monitoring	learning and build	
	especially in non-core		records	schema.	
	subjects.		By June 2021 evidence in	Lesson visits show how	
	Practice tasks and learn		subject leaders' monitoring	recall activities are used	
	knowledge and functions that		records	to build long-term	
	are important for long-term			memory and reframe	
	memory and then subsequent			learning if needed.	
	learning - times tables,			Pupil interviews and	
	spelling rules, mathematical			book checks show	
	functions, etc.			progression in	
				understanding of	
				threshold concepts,	
				building over time	
				At least 80% of pupils	
				achieve milestones for	
				their age in hist, geog, RE	
				science	

Summary from SEF:

Pupils with SEND and those who are disadvantaged by low starting points in reading acquire strong knowledge across the curriculum

- Interventions focused on pupils reading enable them to make strong demonstrable progress in phonics, reading fluency and reading comprehension
- Interventions in mathematics and writing focus on the prior learning needed to achieve curricular milestones

	Objective	Actions, including CPD	Time scale	Responsibl e	Milestones	Outcomes	Monitoring	Resources cost	Status
1	A coached review of SEND practice in collaboration with the SENDCO. Facilitate the effective delivery of a SEND action plan for 2020-2021 Provides professional development opportunities for the SENDCO. Observational work of students to support	Evaluation of current SEND practice with regard to statutory requirements, paperwork, provision etc. Analysis of data from previous years, assessing the impact of intervention and individual progress of key learners. Audit and Questionnaire for Teaching Assistant and Learning walk and observations of positive classroom practice and areas	Nov 20 Dec 20	SENDCO/Sally Arthur	Create an SEND review and action plan for 2020/21 based on all the information gathered – Nov 20 Meetings with TAs and other adults to discuss their current role and share feedback from the audit questionnaire - Jan 21	The gap between the performance of SEN pupils and that of their peers closes by at least 10% This will be measured through NFER SS Data used to support and inform Pupil Progress Meetings Provision maps are reviewed with clear	DHT/HT SENDCO PM SENDCO report to Govs Data analysis, progress and attainment data;	£2480	
	teachers with	ciassi ooni practice and areas				reviewed with clear	attaininent data;		

ANINA V	INI'Y	301	TOOL I		CIVICINI PLAI	N 2020 - 2 I		
	personalised learning	for development. (COVID dependent) Teachers to identify good practice, strengths and any barriers to effective SEND practice. Pupil and Parent voice, as directed by the SENDCO. Audit and oversight of current learning interventions and their impact.	Spring 21 Spring 21 Spring 21		SEND AP- impact report to Govs – July 21	entry and exit data to show impact of support. SENDco can demonstrate impact of interventions KS1 and 2 SEND children are making progress Progress to be the same or exceed non SEND average across all year groups relative to	Pupils' Book Scrutiny; Intervention analysis complete	
2	Make sure that Focussed interventions in reading enable pupils to catch up phonics knowledge and read fluently.	Monitor individual pupil progress on a daily basis to implement reactive interventions to maintain good or better progress Staff training to ensure that all processes are explicit and consistent across whole school. Continue to review quality first teaching and interventions across to ensure to all pupils are making good or better progress. Moderate pupil outcomes within and across school. Class teachers' to liaise with parents about concerns and to meet at twice a year to update SSPs, discuss targets and next steps. SENCo and to support with referrals, annual reviews and meetings with parents when necessary.	Aut/Spr/Su m reviews	HTD HT SENCo	Interventions are in place for those children who are not on track to reach age related objectives PP/SEND pupils on track to achieve at least expected progress by July 2021 are matching others ensuring school gap is not widening The school gap is narrowed between Pupil Premium pupils and non-Pupil Premium pupils for disadvantaged pupils/SEND at the end of KS2 is in line or above national By end of December 2020 Interventions are swiftly in place for those children who	school averages SENDco monitoring of lessons and books shows successful adaptation for SEND pupils Targets for SEND pupils are clear, measurable, known by staff and successfully completed By end of July 2021 The gap between the performance of 80% SEN pupils and that of their peers has closed	Teachers plan timely intervention for SEN pupils; Ensure that SEN pupils have supported access to enrichment activities; Data analysis, progress and attainment data; Pupils' Book Scrutiny; Intervention analysis complete; Copies of results provided to HT, SLT and GB	
3	Provide SALT support for identified Year 1 boys who did not reach GLD	S&L specialist to assess level of need and provide individualised support plans to be used within the classroom	Aut/Spr	SENDCo SALT practitioner	are not on track to reach age related objectives. SENCO with SLT is monitoring and reviewing impact of interventions on a			
4	Plan interventions for mathematics and writing which focus on the components needed to achieve milestones in more manageable steps	Monitor interventions / additional provision for SEND/PP pupils Pupil profiles are updated termly and show progress history, any interventions that have taken place/impact. Outside agency involvement,	Aut/Spr/Su m reviews	HT DHT Maths and English Lead SENCo	regular basis By end of March 2021 80% of SEN pupils are on track to make better than expected progress			





Leaders and teachers make adaptations to the curriculum help pupils with SEND learn in smaller steps with frequent repetition of key knowledge	/Su HT vs DHT SENCo	Т			
U II C	vs DHT	T			

Vulnera	ible groups										
	Summary from SEF: identify for each underperforming PP pupil's barrier to learning					 Success The school gap is narrowed between Pupil Premium pupils and non-Pupil Premium Outcomes for disadvantaged pupils at the end of KS2 is in line or above national Criteria 					
	Objective	Actions, including CPD	Time scale	Responsible	Milestones	Outcomes	Monitoring	Resources cost	Status		
1	Identification of groups at risk of underperformance. Effective strategies and interventions planned to accelerate progress in these cases. Effective use of TA support for target teaching e.g. letter and number formation, handwriting skills and basic key word spelling.	Monitor interventions / additional provision for PP pupils Pupil profiles are updated termly and show progress history, any interventions that have taken place/impact. Outside agency involvement, change in family circumstances Specific targeted engagement with parents to help them support children with specific targets In nursery inform and support parents about fine motor, though open sessions and newsletters.	T1, T3 and T5	SLT Class teachers	PPM held in T1, PPM held in T1, T3 and T5	All staff able to evidence progress by Vulnerable/disadvantage d pupils. Disadvantaged pupils (non SEN) show an increase of 25 % expected or better progress on previous year and further reducing the gap between school and national. This will be demonstrated in RWM and reflected in teacher assessments and NFER SS.	Phase leaders and DH Learning walks and joint observations to be carried out by DH and SLT				

2	Track progress of pupils eligible for 'Pupil Premium Grant' (PPG). Effective strategies, Interventions and provision planned to accelerate progress.	Monitor interventions / additional provision for PP pupils Pupil profiles are updated termly and show progress history, any interventions that have taken place/impact.	Ongoing	DH PPG intervention teachers Class teachers	PPM held in T1, PPM held in T1, T3 and T5	All staff able to evidence progress by Vulnerable/disadvantage d pupils. Disadvantaged pupils (non SEN) show an increased 10% of expected or better progress on previous year and further reducing the gap between school and national.	SLT	
3	Identify children from key pupil groups who are not meeting the expected attainment and offer effective intervention based on their barrier to learn.	Monitor individual pupil progress on a daily basis to implement reactive interventions to maintain good or better progress In Nursery develop the use of data & the SENCo role to keep staff informed during staff meetings.	Reactive (daily Mon – Fri)	PPM held in T1, T3 and T5		All children from key pupil groups are making at least expected or better progress This will be demonstrated in RWM and reflected in teacher assessments and NFER SS.	Learning walks and joint observations to be carried out by DH and SLT	

Reading									
Further intent fo		of Early reading and imple upils make enough progre ge.			helps address: The vast major despite low star check and the elements with SE. Teachers demonstrated books and their parents received High expectation phonics programs. Those who need quality support	forward: tral to the school's currict social disadvantage and be rity of pupils learn to deco arting points, achieve earl expected standard in Y2 (ND make strong demonst onstrate a love of reading r vocabulary in daily read e strong support in reading ons and clear intent for p amme ensures strong pro ed additional support are t and keep up with their p CPD ensures consistency	build cultural capital. ode quickly in the early learning goals, the fat least 85%) crable progress in rear and deepen pupils' ding sessions at home. oupils' progress througress for all pupils identified quickly, appeers as a result	rly years and phonics screed ading understandin ugh the school nd are given h	Y1, and ening g of ol's
	Objective	Actions, including CPD	Time scale	Responsible	Milestones	Outcomes	Monitoring	Resources cost	Status
1	Socioeconomic gap linked to language gap.	Explicit teaching of vocab essential. Target: teach 300- 500 words per year. Pre-		Eng Lead Subject leads SLT	POP tasks and data capture Dec 20, April 21 and June 21 Chn have a better understanding of vocabulary across the school. Staff meeting discussions, book look, planning school. scrutiny + SLT				





Trittly th	11.	•	J J J _			1 2020 21		
		teaching vocab before presenting					(coordinator to observe lessons)	
2	Raise outcomes in KS1 reading to be at 80 %+	Ensure daily guided reading sessions in EYFS and Year 1. 30 mins per day Ensure that guided reading in Y1 and Y2 focuses on applying pupils' blending for fluency, their understanding of vocabulary and towards developing comprehension of texts. In Year 2 daily guided reading sessions build towards focus on comprehension and developing written responses. Ensure that all schools teach reading comprehension in a predefined sequence daily, and build understanding through shared stories in EYFS and Year 1.	2 months	Eng Lead Subject leads SLT	From September, guided reading plans in place for YR and Y1 Bottom 20% Year 2 have YARC assessment and planned catch up sessions for fluency by end of October. Leaders monitor the quality of guided reading in YR and Y1 by December. Teachers use SIMS as an ongoing progress record, from September. Reading Interviews with a sample of Y2 in February, to check progress. Reading interview with all Y2 in May, to support teacher assessment.	There is a clear sequence in place for the teaching of guided reading in YR and Y1 Year 1 NFER reading is at 85% ARE. Reading resources are well matched to pupils' phonics phases in YR and Y1. Reading sessions seen in Y2 in all schools show high quality teaching of comprehension, building of inferential comprehension and deepening understanding of vocabulary. Bottom 20% receive welltailored support, evident in reading lead's monitoring records. Reading interviews with all year 2 children show the 90% can read 90 words per minute, make inferences and predictions.	HT/DH Learning walks and joint observations to be carried out by HT and SLT	
3	Raise Outcomes in KS 2 reading - 85%	Use NFER and YARC assessments as well as day to day assessments to adapt to needs Make sure gaps for the bottom 20% are identified accurately and addressed in teaching and intervention. Pupils record their responses to a range of higher order, retrieval and vocabulary questions in their reading comprehension journals. Ensure a range of nonfiction supports broader learning and cultural capital.		Eng Lead Subject leads SLT	YARC bottom 20% completed by mid-October, additional interventions set up Training for TAs in using the YARC assessment in October Observations by reading leads throughout year	Observations show well-sequenced teaching of guided reading, and carefully planned questioning to develop comprehension of texts. Teachers model and scaffold comprehension skills effectively, especially types of inference. The bottom 20% receive carefully targeted support, especially in retrieval and simple inference questions, show in teachers plans and intervention records A range of fiction and nonfiction is used Reading journals show that pupils reflect on thinking, and deepen their understanding of texts in writing	HT/DH Learning walks and joint observations to be carried out by HT and SLT	





					Reading is at 85% ARE across KS2		
4	Ensure weaker readers are given the strongest teaching and support to catch up and keep up	English Subject Leader will assess impact of current guided reading system and ensure opportunities are present for the explicit extension of vocabulary for young readers.	JP Phase Leaders	Ensure progress is expected or better and KS2 progress measure is above 0.0 Reading ages are at least in line with chronological ages	Consistent approach to precision teaching and catch up Precision teaching shows pupils mastering at least 3 new sounds per week from prior stages. Pupils join in with whole class teaching in order to keep up. Trained professionals only will teach phonics to younger readers		

Curr	urriculum Review											
The	nsion of their cul	um meets the needs pupils in the cont tural capital and the promotion of fun		Success Criteria going forward: • British values are reinforced throughout the schemes of learning								
	Objective	Actions, including CPD	Time Scale	Responsible	Milestones	Outcomes	Monitor ing	Resources /cost	Status			
1	Review school curriculum and other planned activities and actions to ensure prejudice are covered in sufficient depth so pupils are well-informed and meet the expectations of British Values	Use Black History Month as a launching pad to increase children's knowledge of the role of Black people in the History of Britain along with famous historical world figures. Review PSHE scheme to ensure children understand prejudice and how to combat it.	1 month 1 month		By September By December 2020	Pupils well informed and therefore make positive choices in relation to race and ethnicity. No racist incidents occur in schools Schemes of learning help pupils know how to behave appropriately and reject prejudice behaviour. No inappropriate behaviour related to prejudice						





<u>Curriculum Implementation:</u> teachers' subject knowledge, the quality of teaching, the design of lessons and sequences of lessons, use of assessment, match of tasks. Quality of teaching of reading, phonics teaching

- To ensure that pupils who were assessed as Exs at the of Reception Year continue to make sustained progress and attain the expected standard at KS1
- Sustain the levels of GD in writing at the end of KS2
- Raise % on track in RWM for new Year 6 cohort
- Identify children from key pupil groups who are not meeting the expected attainment and offer effective intervention based on their barrier to learn

- 75%+ GLD
- 85% phonics
- 80% Reading KS 1
- 78% writing KS 1
- GD 25% at least in all components and 20% combined

	Objective	Actions, including CPD	Time	Responsi	Milestones	Outcomes	Monitoring	Resources cost	Status
			Scale	ble					
1	Improve KS1 writing outcomes to at least 75%	Ensure that in EYFS and Year 1, pupils apply their knowledge of phonics consistently and accurately in their writing Children complete a writing task linked to	6 Months	HT and SLT	By June 2021	By the end of year 1 85% of children can spell most of the phase 5 spellings and alternative spellings.	Phase 1 and 2 Leaders		
	ARE across all schools.	phonics daily Ensure pupils develop strong sentence level skills through activities such as			From October	Pupils catch up with missed learning in letter formation and handwriting.			
		sentence stacking EYFS teaching focuses on developing fine- motor control so that children develop the			From October	At least 80% of pupils in Y1 write in grammatically complex sentences.			
		physical skills to write fluently. Letter and number formation are taught systematically and practiced daily in the			From September	Children write grammatically correct sentences and sustain a writer's voice.			
		EYFS and schools begin to adopt the new EYFS profile for writing. Adopt the tripod grip for fluent writing and				Spelling improves so that key stage 1 outcomes are at 80% minimum ARE			
		formation. A focus on correct letter formation so that sounds taught can be represented in early writing. All written words can be read back by the writer and adults before progression to sentence building takes place. Links with				90% of EYFS pupils achieve EYFS goal in moving and handling. Those schools adopting the new EYFS profile will focus on the fine motor ELG.			
		early reading							
2	Ensure the curriculum is leading to excellent progress (ARE+) in History,	Science, history and geography are taught discreetly to ensure pupils are not confused and to avoid ambiguous learning.		Subject leaders	By September plans and assessment in place	Pupils make good progress – at ARE Children can articulate the sequence of their learning and in observations, show how they use prior learning to enhance new learning.	SLT		
	Geography and Science								





Behaviour and attitudes

behaviour, ethos and attitudes to learning, use of exclusions, attendance, bullying and discrimination,

Summary from SEF:

Staff and leaders to ensure that attitudes to lessons universally positive. Take decisive action to promote good attendance and to prevent bullying and discrimination.

EWO to target families and individuals with poor attendance Further develop pupil voice and engagement in aspects of behaviour and safety To further develop high pupil aspirations, ownership of learning and success

- Attitudes to learning are universally positive
 - Routines and expectations of basic conduct are reinforced by all staff
- Discrimination and bullying are never tolerated, pupils work actively with the school to prevent them
- Rates of attendance for disadvantaged pupils improved in line with other pupils
- Attendance at primary 96.3%+
- Behaviour in class and around the school at least good

2	Encourage pupils to engage with vocabulary associated with growth mindset Link attendance figures to	Staff training given to understand and explore Growth Mindset concepts Introduce language of Growth Mindset to children in school through lesson content materials Implement Growth Mindset/reflection sessions into the school week.	Aut Term	All staff EWO/HT	Staff room display raising basic awareness of Growth Mindset e.g. change of vocabulary to think about in Aut Term Whole staff training provided to explore Growth Mindset in depth in Spr term	Childen use Growth Mindset concepts to develop as resilient and reflective thinkers. Parents understand Growth Mindset concepts and support this with their children at home. Children are beginning to engage with deeper philosophical thinking Assessment of children's progress in these skills will be informed through lesson observations, work scrutiny and pupil conferencing Staff use positive language when encouraging children in their learning and children beginning to use positive mindset language too Children build self-esteem and confidence in own ability Children have the opportunity to reflect during lessons, evidenced through green pen, AfL, paired discussions etc. Pupil conferencing and PASS survey will show how confident pupils view new learning and school Learning walks will focus on pupil's stamina to learning amidst Post-Covid return	HT/DH/EWO	
2	underperformance and arrange meetings with parents of identified pupils.	punctuality remains at or above national average	jan/March 21	EWO/HI	97%+ Monitor Spr Illness especially in EYFS	pupils. Class attendance award presented in weekly assembly.	ni/DH/EWU	



	Celebrate good attendance in assembly.						
3	PP and SEN attendance at national for others	SLT lead monitors and intervenes with attendance to include arranging pick-ups and drop-offs if necessary, meetings with parents	HT/DHT	By December	PP and SEN attendance is at national	HT/DH/EWO	

Personal Development: British values, equalities, inclusion. character development, confidence and resilience, keeping safe, keeping healthy, healthy relationships, transition to next stage, careers education

Summary from SEF:

SMSC values are taught through assemblies

Develop a systematically planned programme of curricular activity to develop pupils' character, their spiritual moral social and cultural development and understanding of British values

Teachers design learning opportunities that look for ways to develop good learning behaviours.

- PSHE, Circle Time and assemblies are linked
- All students engage fully in extra curricular activities and these are showing impact on resilience, wider learning.
- The requirements of statutory RSE (relationships and sex education) are embedded into their curriculum for PHSE
- Children can articulate their understanding of core skills pertinent to the Westfield Curriculum and British Values

	Objective	Actions, including CPD	Time scale	Responsible	Milestones	Outcomes	Monitoring	Resource s cost	Status
1	Develop pupils' understanding of healthy relationships and how to keep themselves safe, including e safety	Renewed focus on e- safety education with students and parents via curriculum and enrichment.	Ongoing	Staff	Dec 20 – all staff have evidenced Wiltshire PSHE SOW in books	Pupils can explain accurately and confidently how to keep themselves safe.	SLT	3 0031	
2	Help our children explore belief and develop positive values, in order to help them become responsible global citizens	To develop the behaviours learners need to succeed in the world such as concentration, perseverance, imagination, cooperation, the enjoyment of learning, self-improvement and curiosity.	Ongoing	Staff	Dec 20 - Assemblies and school displays promote core skills required for successful learning July 21 - Children are beginning to articulate their understanding of core skills	All children can talk about the at least one behaviour learners need to succeed in the world such as concentration, perseverance, imagination, co-operation, the enjoyment of learning, self-improvement and curiosity. Skills evident in displays around the school. Skills are referred to in activities, assemblies and lessons.	HT/DH/PSHE Lead to hold pupil conferencing		

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4	Encourage pupils to engage with vocabulary associated with growth mindset Ensure that all aspects of statutory RSE are planned	Staff training given to understand and explore Growth Mindset concepts Update RSE policy Map curriculum requirements and check overlap with current	All staff All staff	Staff room display raising basic awareness of Growth Mindset e.g. change of vocabulary to think about in Aut Term September Whole staff training provided to explore Growth Mindset in depth in Spr term Policies updated T1 Curriculum planned by end T2 Parent consultation	Children use Growth Mindset concepts to develop as resilient and reflective thinkers. Parents understand Growth Mindset concepts and support this with their children at home. Children are beginning to engage with deeper philosophical thinking Schools have a sequential plan for teaching RSE and integrate teaching into other subject areas where	Encourage pupils to engage with vocabulary associated with growth mindset	
		PSHE programme Make arrangements for Y6 pupils to learn basic first aid Ensure sex education programme covers changes in adolescence and how babies are conceived and born Consult fully with parents		before sex ed programme begins Curriculum delivery from T3 (delayed due to lockdown) Review T6, including pupil interviews	appropriate A planned curriculum covers: sex education, Mental health and wellbeing, Internet safety, Physical health, Healthy eating, Drugs alcohol and tobacco, Health and prevention and basic first aid Pupils by T6 can talk about how the school supports their health and wellbeing		
5	Ensure we are developing resilient, independent learners that show strength of character and support pupils' welfare in the return to school after extended absence.	Map and evaluate the wider curriculum provision, including FBV, SMSC, equalities and citizenship in a sequential way. Plan around the 5 levers of recovery' to support pupils socially and emotionally on return to school Pupils are taught through PSHE, assemblies, etc. the importance of resilience and being independent. Use the 5 levers in assemblies in T1. Plan for more time for children to be independent in a lesson minimum 10 minutes every hour of learning		T1 Schools use 5 levers to plan daily routines and assembly work, plan for team building, metacognition, focus on community End T1- pupil questionnaire about return Vulnerable learners to take PASS survey T6 pupil interviews Vulnerable learners to retake PASS survey	Schools can quantify their improvement to pupils' wellbeing and resilience through SHEU survey The plan also reflects RSE statutory requirements. Pupil surveys show they feel well supported on return Leader / and governor interviews show that pupils have strong understanding of positive citizenship and how the school supports' their wellbeing and resilience. Children are resilient as measured by attendance, outcomes in assessments, and attendance 96%+ Children can think for themselves and show resilience and stamina.	94% pupils are confident learning in the classroom 95% feel safe coming to school 84% pupils are happy to approach an adult for help	





Leadership and Management

culture of safeguarding, monitoring responsibilities, staff CPD, consistency of practice, parents and community, staff wellbeing, use of pupil premium, governance, staff workload, staff wellbeing

Summary from SEF:

To promote all teachers as 'leaders of learning' ensuring effective quality assurance and quality first outcomes for pupils

To develop a research hub of best practice across local schools

Improve parental engagement/involvement in children's learning. Overcome barriers to learning that are experienced at home

TA appraisals have initial performance management objectives linked to pupil performance.

Peer observations to further develop the skills and approaches of all staff and enable them to work on real priorities in their own classroom and school. Develop subject leaders who are knowledgeable and familiar with their subject across the school

- School leaders gain a shared, objective view of quality of practice and outcomes
- Class teams are enabled to reflect on, and improve practice
- Extensive CPD impacts practice and outcomes
- Improvements are embedded
- A culture of reflection and development is established.
- All leaders are clear on their role
- All school collect views of pupils and parents at least twice a year and use this information to adjust plans
- Safeguarding procedures are outstanding

	Objective	Actions, including CPD	Time scale	Responsible	Milestones	Outcomes	Monitoring	Resources	Status
	Objective	Actions, including CFD	Tille Scale	Responsible	Willestolles	Outcomes	Worldoning	cost	Status
1	To further develop the skills and approaches of all leaders and enable them to work on real priorities in their own classroom and school	Paired learning walks, lesson visits structured observation Constructive, rigorous feedback – guidance for improvement provided for the class team. Training opportunities / coaching provided tailored to identified priorities for individuals / small groups On-going cycle of monitoring, evaluation, feedback and development	Ongoing	HT DH	PM review Nov 20 and April 21	Class teachers will have developed skills in being able to use data from a range of sources to inform self-evaluation and cross-school evaluation of practice There is a consistency of practice across parallel classes ensuring pupils have an equal curriculum entitlement Colleagues challenge each other through constructive critique leading to adjustments in their classroom teaching and an aspiration towards consistently outstanding practice 30% of lesson obs are outstanding in 2020-21	Headteacher Governor Monitoring Data		
2	Phase meetings x 6 to moderate and benchmark pupils' standards	Phase leaders to organise and lead meetings with feedback to all staff at end of session	1 each half term Termly on- going	Phase leaders then SLT English & Maths Leaders	PPM T1, T3 and T5	Phase meetings continue to be an invaluable opportunity to monitor standards to take action.	HT Gov meetings Informal drop-ins Governor Monitoring		

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in R, W and Ma, sufficient high standards and challenge is consistent in parallel classes. Action taken to address any weaknesses in pupils' outcomes. Whole school monitoring of English and Mathematics – work scrutiny.	Staff are expected to make informed end of year expectations by extrapolating from class initial baseline data along with any official data (Reception, KS1 and KS2)				High standards and moderated work in Writing, Reading and Numeracy. ARE of all year groups will be in line with national or above. Benchmark percentages taken from end of Reception, KS1 and KS2 Pupils' workbooks show consistency of standards	School data	
To conduct a subject review of science and foundation subjects and consolidate previous work on curriculum intent	Subject leaders to monitor their areas Audit staff confidence in teaching and subject knowledge of new MAT plans. Implementation learning walk across the school focusing on how well teachers check pupils understanding Conduct a pupil conference to assess their understanding of key knowledge and vocabulary. Implement use of recall quizzes, to check pupils' recall of most useful knowledge (threshold concepts) in each year group. Moderate POP tasks with MAT colleagues Meet with Governor and complete implementation questions in audit document for your subject. Every year group should have had a 20 minute subject leader conference to complete the above.	Ongoing	Subject leaders DH	Dec 20 - all subject leaders have reviewed subject files End of T2: Conduct a pupil conference to assess their understanding of key knowledge and vocabulary. Term 3 and 4 Scrutinise pupils' books to moderate their pop tasks and depth of learning. Term 5 and 6 Evaluate the impact of the curriculum through analysis of results (annual data drop), pop tasks and pupil conferencing. Produce a detailed report for Governors.	Subject leader fully aware of the curriculum expectations across the key stages Subject leaders have monitored implementation and provided support for teachers' subject knowledge and pedagogy Moderation shows impact of the work 80% of pupils achieve standards expected for their age in foundation subjects	SLT	
4 To further develop middle managers' monitoring,	Report to governors on revised intent and formative assessment strategies T1 and 2	Ongoing	HT	Aut Term – MAT training Spr Term – School led PDMs	Subject leaders have clear oversight of what pupils learn, and how they will catch up	Monitoring and evaluation records / Subject portfolios Planning and book scrutinies / Lesson	

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	evaluation and action planning	Conduct pupil and teacher interviews, book checks and lesson visits in T3 and 4 in at least 2 year groups In term 5 and 6, moderate teacher judgements, provide CPD and feedback, support colleagues Report to governors T6 using subject report format				Subject leaders have evaluated implementation in at least 2 year groups Subject leaders have all provided feedback, and supported staff subject knowledge, reported to governors on impact Leaders of history, geography, history RE and science have moderated colleagues judgements	observations / dropins Curriculum mapping developments MMT fortnightly meetings / Data analysis and standards and achievement reports	
5	Ensure all our teaching and support staff are given precise and effective points for development following monitoring	SLT and middle leaders to talk to support staff after any monitoring where appropriate	Ongoing	DH, SENCo	Performance management Sept, Nov and April	TAs are confident when teaching aspects of the National Curriculum and maintain high pupil outcomes Records show support for subject knowledge and pedagogy	HT Govs	
6	Secure positive mental well- being for staff and children within the school	Ensure counselling service in place for staff 24-7 Signpost other resources Survey staff about their mental well-being Provide opportunities for staff to share their concerns about their mental health 3 times a year via survey or discussion Devise programme for all pupils across all schools about positive mental well-being. Survey pupils with SHEU survey and PASS on their well being Ensure well-being is a key agenda item for all pupil voice activities.	Aut 20	Well-being Lead	Sept – PASS survey and Well being AP devised Staff reminded of signposting to other resources Oct - Staff survey July – Follow up PASS survey	Staff feel able to discuss their concerns about their well-being in school, but also have access to professional services. Staff report feeling mentally well and looked after. Staff issues are resolved quickly Pupils are mentally well and attend school well as a result. (96%+) Pupila are observed to be motivated and interested in their learning.	HT and FGB	



7 Westfield LGB	Standardised agendas to be	Three times a	FGB	By first meeting in	Governors are focused on	CoG	
meets the Ofsted	produced that focus on what	year		September/October	standards		
'good' criteria	governors should be asking at			,			
and holds SLT to	each meeting.				Governors hold middle		
account					leaders to account, check		
	Standardised monthly				senior leaders'		
	expectations and clarified roles.				monitoring regularly,		
	Standardised monitoring records				have strategic oversight		
	and agreed focus for visits.				of school improvement,		
					pupils' personal		
	Continue to use the standardised			By September	development and		
	HT report format				standards of behaviour.		
					Monitoring sheets to		
					record the challenge and		
					support offered at each visit.		
					VISIL.		
					Governors always		
					receive key information		
					required.		
					requireu.		
					Governors are better		
					informed about their role		
					and are more efficient		
					and strategic.		
					Accountability is raised		

Early Years: curriculum design, content, sequencing and progression, support for children with SEND, teaching of phonics, communication and language, love of reading, characteristics of effective learning, staff interactions, using and understanding numbers, communication with parents, healthy development,

Summary from SEF:

To ensure effective quality assurance and quality first outcomes for pupils To ensure consistent high expectations are regularly maintained in the quality of provision across the Foundation Stage

To develop vocabulary and language skills with particular focus on speaking, reading and comprehension

To create Nursery SEN systems and procedures supporting children with additional needs.

To improve the nursery environment to enable child initiated learning. Develop strategies to support EYPP children and their families.

- %age of HA children achieving 'exceeding' in reading in line with nationals
- Year 1 phonics attainment is at or above national
- 90% of nursery children secure in oral blending CVC words
- 90% have secure 1:1 correspondence for numbers 1-10
- 90% secure expectations for age in nursery in listening and attention
- 85% ELG in reading, 85% ELG in understanding, 85% in speaking, listening and attention
- Staff CPD supports strong interactions and language development

	Objective	Actions, including CPD	Time scale	Responsibl e	Milestones	Outcomes	Monitoring	Resources cost	Status
2	To establish a consistent and robust approach to early reading	Leads keep abreast of new and current initiatives /practices through sourcing avenues	Aut Term	Phase 1 Lead/Eng Lead SENDCo	Mid year data shows children on track to achieve ELG	%age of HA children achieving 'exceeding' in reading in line with nationals	НТ/DН		

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through the developme of children's language skills focussing on improving speaking, increasing vocabulary, progressive teaching o phonics and developing children's comprehens skills.	and physical Establish peer coaching with all EYFS staff to plan for and review teaching of reading and phonics in			Books show evidence of revisiting and challenging work T2 T4 T5	Year 1 phonics attainment is at or above national		
3 Develop the outside are allow the continuous provision of a range of stimulating and challenging activities the allow the children to furtheir potential.	a to Consolidation of practices to provide stimulating learning environment of outdoor learning opportunities and indoor provision	Aut and Spr Terms	Phase 1 Lead and Nursery Manager	Mid year data shows children on track to achieve ELG	Achieve a percentage of children achieving a 'Good Level of Development' broadly in line with National Average 70% Children are leaving Nursery emerging 40-60 months	нт/он	
4 Westfield nursery ensuchildren are school-read and have the necessary skills and knowledge to ease into school life. The Nursery has a sequentially planned curriculum, so that progression between F and F2 is carefully planfor all children.	to work closely to plan the curriculum sequence for all areas of learning. Focus on expected progression in listening and attention, reading, moving and handling in particular.		Phase 1 Lead and Nursery Manager	Staff development in phonics- October (Anne Harvey) Planning in place by December Observations in Term 3 and 4 show staff can explain the progression in prime areas By T5 and 6 observation shows strong planning and progress in nurseries By T6-assessments show progression is strong in prime areas.	Leaders and teachers can articulate the sequence of learning in nursery and reception in all 7 areas. A shared understanding of what children should know and do in F1 and F2 is implemented for the teaching of phonics, pencil grip, understanding of number, listening and attention to stories. 90% of children can orally blend CVC words on entry to reception 90% of nursery age children enter Reception at least 30-50 months in listening and attention 90% have 1:1 correspondence for numbers to 10	HT/DH	





				1	1		
5	The curriculum in EYFS is planned to ensure that children make rapid progress in reading, writing and number, etc –	Continuous provision to engage pupils in reading, writing and number both inside and outdoors.	Phase 1 Lead and Nursery Manager	By October By October	The seven areas of learning from the ELGs to offer a rich curriculum to where pupils are confident and have the	нт/он	
	GLD 75%+				basic skills for entry to school and latterly to Y1. All areas of learning are linked to national		
					curriculum subject areas taught to all children so they have an understanding of basic subject knowledge/skills		
					to be Y1 ready.		
6	Vocabulary is ambitious and mapped well for all children within the EYFS. All children: - Participate in small group, class and one-to-one discussions, offering their own ideas, using recently introduced vocabulary; with new vocabulary modelled by the adults/teachers.	Plans in place which detail specific vocab at each stage. Increase staff understanding of language development Audit provision for quality of spoken language and adult interactions Assessments to identify deficits for those who have fallen behind All children have key word lists to look at learn over the reception year Parent meeting in place within the first month to share good practices and demonstrate how they can support their child at home- Covid Dependent/phone call home.	Phase 1 Lead and Nursery Manager Eng Lead Phonics Lead	Planning in place by December for sequence of vocab across curriculum Settings audit quality of adult interaction by end January Observations in settings in T3-6 to demonstrate impact	Observations in nursery and EY settings show that adults: Use appropriate methods to introduce and reinforce new vocabulary, Listen carefully, frame instructions and questions well read and reread favourite stories, rhymes and sing songs to build vocabulary Develop vocabulary in continuous provision, particularly for story making in role play. Support those who need to catch up with carefully tailored activities using questions that invite conversation or encourage reasoning At least 85% of children reach ELG in speaking	HT/DH	
					and supporting learning. They know how to help and develop early literacy skills at home.		







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7 Reading and phonics are a	Agree phonics	Phase 1 Lead	Parent meeting T1	Implement a clear and	HT/DH	
priority, preparing children	progression and	Eng Lead	Books home T1	ambitious programme		
for fluent and confident	expectations	Phonics Lead	Reception	for teaching phonics.		
reading in Y1			By October 2020,	Phonics taught from		
	Schools agreed literature		literature spine in	week 2 in reception		
	spine in nursery and		place	Nursery and EY settings		
	reception, including			have a progressive		
	stories, songs and			literature spine,		
	rhymes			including songs and		
				rhymes		
	Parent meetings for			Observations show		
	phonics and reading on			strong interactions with		
	how to support learning			stories, strong		
	at home.			questioning about		
				characters, themes,		
	Books sent home when			making predictions		
	pupils can blend, and			At least 85 % of children		
	sound tins/ flashcards			will achieve the expected		
	before secure blending			level of development and		
				will be able to:		
				Say a sound for each		
				letter in the		
				alphabet and at		
				least 10 digraphs;		
				 Read words 		
				consistent with		
				their phonic		
				knowledge by		
				sound-blending;		
				Read aloud simple		
				sentences and		
				books that are		
				consistent with		
				their phonic		
				knowledge,		
				including some		
				common exception		
				words.		